

**Care Inspectorate**  
**Draft Budget 2019/20**

**Care Inspectorate**

**Summary**

**Staff Costs**

|                                 |          |          |         |          |
|---------------------------------|----------|----------|---------|----------|
| Salaries & Wages                |          |          |         |          |
| Board Members                   | 105.0    | 105.0    | -       | -        |
| Chief Officers                  | 504.2    | 506.7    | 2.5     | 0.5%     |
| Senior Managers                 | 1,533.1  | 1,692.6  | 159.5   | 10.4%    |
| Admin & Professional            | 6,281.6  | 6,897.2  | 615.6   | 9.8%     |
| Specialists                     | 341.2    | 312.5    | (28.7)  | (8.4%)   |
| Team Managers                   | 1,492.3  | 1,519.6  | 27.3    | 1.8%     |
| Senior Inspectors               | 1,239.6  | 1,281.3  | 41.7    | 3.4%     |
| Inspectors                      | 13,024.1 | 13,192.3 | 168.2   | 1.3%     |
| Practitioner Inspectors         | 192.7    | 232.6    | 39.9    | 20.7%    |
| Grant Funded posts              | 174.3    | 412.6    | 238.3   | 136.7%   |
| Strategic Inspectors            | 2,224.2  | 2,169.3  | (54.9)  | (2.5%)   |
| Displaced Staff                 | 358.1    | 113.2    | (244.9) | (68.4%)  |
| Child and Adult Protection      | 50.0     | -        | (50.0)  | (100.0%) |
| Locums                          | -        | -        | -       | -        |
| Apprentice Levy                 |          | 100.0    |         |          |
| Secondees                       | 83.6     | -        | (83.6)  | (100.0%) |
| Job Evaluation / Pay Structure  | 80.0     | -        | (80.0)  | (100.0%) |
| Hired Agency Staff              | 990.0    | 226.0    | (764.0) | (77.2%)  |
| Training, Courses & Conferences | 516.0    | 516.0    | -       | -        |
| Other Staff Costs               | 90.0     | 90.0     | -       | -        |

**Total Staff Costs**

|                            |                 |                 |               |               |
|----------------------------|-----------------|-----------------|---------------|---------------|
|                            | <b>29,280.0</b> | <b>29,366.9</b> | <b>(13.1)</b> | <b>(0.0%)</b> |
| <b>Accommodation Costs</b> |                 |                 |               |               |
| Rents                      | 958.1           | 822.1           | (136.0)       | (14.2%)       |
| Rates                      | 421.2           | 426.4           | 5.2           | 1.2%          |
| Other Running Costs        | 995.2           | 1,196.2         | 201.0         | 20.2%         |

**Total Accommodation Costs**

|                                       |                |                |             |             |
|---------------------------------------|----------------|----------------|-------------|-------------|
|                                       | <b>2,374.5</b> | <b>2,444.7</b> | <b>70.2</b> | <b>3.0%</b> |
| <b>Administration Costs</b>           |                |                |             |             |
| Printing & Stationery                 | 233.3          | 164.8          | (68.5)      | (29.4%)     |
| Postages                              | 110.0          | 110.0          | -           | -           |
| Telephone Costs                       | 581.5          | 375.0          | (206.5)     | (35.5%)     |
| Advertising & Publicity - General     | 7.3            | 7.3            | -           | -           |
| Advertising & Publicity - Conferences | 52.0           | 52.0           | -           | -           |
| Subscriptions & Publications          | 20.5           | 25.5           | 5.0         | 24.4%       |
| Professional Fees                     | 1,235.3        | 818.5          | (416.8)     | (33.7%)     |
| Other Administrative Costs            | 172.8          | 56.8           | (116.0)     | (67.1%)     |

**Total Administration Costs**

|                        |                |                |                |                |
|------------------------|----------------|----------------|----------------|----------------|
|                        | <b>2,412.7</b> | <b>1,609.9</b> | <b>(802.8)</b> | <b>(33.3%)</b> |
| <b>Transport Costs</b> |                |                |                |                |
| Travel & Subsistence   | 1,515.0        | 1,522.2        | 7.2            | 0.5%           |

**Supplies & Services**

|                           |         |         |         |         |
|---------------------------|---------|---------|---------|---------|
| Furniture & Equipment     | 92.0    | 92.0    | -       | -       |
| ICT Costs                 | 1,708.5 | 1,404.3 | (304.2) | (17.8%) |
| Other Supplies & Services | 186.7   | 186.7   | -       | -       |

**Total Supplies & Services**

**Gross Expenditure**

|                   |                 |                 |                  |               |
|-------------------|-----------------|-----------------|------------------|---------------|
|                   | <b>37,569.4</b> | <b>36,626.7</b> | <b>(1,042.7)</b> | <b>(2.8%)</b> |
| <b>Income</b>     |                 |                 |                  |               |
| Shared Service    | (1,291.5)       | (871.4)         | 420.1            | (32.5%)       |
| Seconded Officers | (28.0)          | (74.3)          | (46.3)           | 165.4%        |
| Miscellaneous     | (112.1)         | (100.2)         | 11.9             | (10.6%)       |

**Total Income**

**Net Expenditure**

|                               |                  |                  |                |                |
|-------------------------------|------------------|------------------|----------------|----------------|
|                               | <b>(1,431.6)</b> | <b>(1,045.9)</b> | <b>385.7</b>   | <b>(26.9%)</b> |
|                               | <b>36,137.8</b>  | <b>35,580.8</b>  | <b>(657.0)</b> | <b>(1.8%)</b>  |
| <b>Funded By:</b>             |                  |                  |                |                |
| Continuation Fee Income       | (11,314.0)       | (11,350.0)       | (36.0)         | 0.3%           |
| Registration Fee Income       | (536.0)          | (500.0)          | 36.0           | (6.7%)         |
| Core Grant in Aid per Sponsor | (21,389.0)       | (21,714.0)       | (325.0)        | 1.5%           |
| Agile Project Funding         | (1,020.0)        | (1,089.0)        | (69.0)         | 6.8%           |
| SSSC Adjust                   | (325.0)          | (205.0)          | 120.0          | (36.9%)        |
| Project Grant in Aid          | (100.0)          | (498.7)          | (398.7)        | 398.7%         |

**Total Funding**

**Budget (Surplus) / Deficit**

|                                      |                   |                   |                  |             |
|--------------------------------------|-------------------|-------------------|------------------|-------------|
|                                      | <b>(34,684.0)</b> | <b>(35,356.7)</b> | <b>(672.7)</b>   | <b>1.9%</b> |
|                                      | <b>1,453.8</b>    | <b>224.1</b>      | <b>(1,329.7)</b> |             |
| <b>Transfer from Reserves:</b>       |                   |                   |                  |             |
| CAPA Funding from General Reserve    | (357.0)           | -                 |                  |             |
| Other General Reserve funding needed | (1,096.8)         | (224.1)           |                  |             |
| Projected GR Balance 31/03/18        | 2,001.0           | 1,003.0           |                  |             |
| GR Balance after funding requirement | 547.2             | 778.9             |                  |             |
| %age of gross controlled expenditure | 1.65%             | 2.32%             |                  |             |

**Further Savings Requirement**

|                                       | 2018/19                  | 2019/20                               |  |  |
|---------------------------------------|--------------------------|---------------------------------------|--|--|
|                                       | Approved Budget<br>£'000 | 2019/20 Draft Base<br>Budget<br>£'000 | Variance to 2018/19<br>Revised Budget<br>£'000 | Variance to 2018/19<br>Revised Budget<br>% |
| <b>Staff Costs</b>                    |                          |                                       |  |  |
| Salaries & Wages                      |                          |                                       |  |  |
| Board Members                         | 105.0                    | 105.0                                 | -  | -  |
| Chief Officers                        | 504.2                    | 506.7                                 | 2.5  | 0.5%                                       |
| Senior Managers                       | 1,533.1                  | 1,692.6                               | 159.5  | 10.4%                                      |
| Admin & Professional                  | 6,281.6                  | 6,897.2                               | 615.6  | 9.8%                                       |
| Specialists                           | 341.2                    | 312.5                                 | (28.7)   | (8.4%)                                     |
| Team Managers                         | 1,492.3                  | 1,519.6                               | 27.3   | 1.8%                                       |
| Senior Inspectors                     | 1,239.6                  | 1,281.3                               | 41.7   | 3.4%                                       |
| Inspectors                            | 13,024.1                 | 13,192.3                              | 168.2  | 1.3%                                       |
| Practitioner Inspectors               | 192.7                    | 232.6                                 | 39.9   | 20.7%                                      |
| Grant Funded posts                    | 174.3                    | 412.6                                 | 238.3  | 136.7%                                     |
| Strategic Inspectors                  | 2,224.2                  | 2,169.3                               | (54.9)   | (2.5%)                                     |
| Displaced Staff                       | 358.1                    | 113.2                                 | (244.9)  | (68.4%)                                    |
| Child and Adult Protection            | 50.0                     | -                                     | (50.0)   | (100.0%)                                   |
| Locums                                | -                        | -                                     | -  | -  |
| Apprentice Levy                       |                          | 100.0                                 |  |  |
| Secondees                             | 83.6                     | -                                     | (83.6)   | (100.0%)                                   |
| Job Evaluation / Pay Structure        | 80.0                     | -                                     | (80.0)   | (100.0%)                                   |
| Hired Agency Staff                    | 990.0                    | 226.0                                 | (764.0)  | (77.2%)                                    |
| Training, Courses & Conferences       | 516.0                    | 516.0                                 | -  | -  |
| Other Staff Costs                     | 90.0                     | 90.0                                  | -  | -  |
| <b>Total Staff Costs</b>              | <b>29,280.0</b>          | <b>29,366.9</b>                       | <b>(13.1)</b>                                  | <b>(0.0%)</b>                              |
| <b>Accommodation Costs</b>            |                          |                                       |  |  |
| Rents                                 | 958.1                    | 822.1                                 | (136.0)  | (14.2%)                                    |
| Rates                                 | 421.2                    | 426.4                                 | 5.2  | 1.2%                                       |
| Other Running Costs                   | 995.2                    | 1,196.2                               | 201.0  | 20.2%                                      |
| <b>Total Accommodation Costs</b>      | <b>2,374.5</b>           | <b>2,444.7</b>                        | <b>70.2</b>                                    | <b>3.0%</b>                                |
| <b>Administration Costs</b>           |                          |                                       |  |  |
| Printing & Stationery                 | 233.3                    | 164.8                                 | (68.5)   | (29.4%)                                    |
| Postages                              | 110.0                    | 110.0                                 | -  | -  |
| Telephone Costs                       | 581.5                    | 375.0                                 | (206.5)  | (35.5%)                                    |
| Advertising & Publicity - General     | 7.3                      | 7.3                                   | -  | -  |
| Advertising & Publicity - Conferences | 52.0                     | 52.0                                  | -  | -  |
| Subscriptions & Publications          | 20.5                     | 25.5                                  | 5.0  | 24.4%                                      |
| Professional Fees                     | 1,235.3                  | 818.5                                 | (416.8)  | (33.7%)                                    |
| Other Administrative Costs            | 172.8                    | 56.8                                  | (116.0)  | (67.1%)                                    |
| <b>Total Administration Costs</b>     | <b>2,412.7</b>           | <b>1,609.9</b>                        | <b>(802.8)</b>                                 | <b>(33.3%)</b>                             |
| <b>Transport Costs</b>                |                          |                                       |  |  |
| Travel & Subsistence                  | 1,515.0                  | 1,522.2                               | 7.2  | 0.5%                                       |
| <b>Supplies &amp; Services</b>        |                          |                                       |  |  |
| Furniture & Equipment                 | 92.0                     | 92.0                                  | -  | -  |
| ICT Costs                             | 1,708.5                  | 1,404.3                               | (304.2)  | (17.8%)                                    |
| Other Supplies & Services             | 186.7                    | 186.7                                 | -  | -  |
| <b>Total Supplies &amp; Services</b>  | <b>1,987.2</b>           | <b>1,683.0</b>                        | <b>(304.2)</b>                                 | <b>(15.3%)</b>                             |
| <b>Gross Expenditure</b>              | <b>37,569.4</b>          | <b>36,626.7</b>                       | <b>(1,042.7)</b>                               | <b>(2.8%)</b>                              |
| <b>Income</b>                         |                          |                                       |  |  |
| Shared Service                        | (1,291.5)                | (871.4)                               | 420.1  | (32.5%)                                    |
| Seconded Officers                     | (28.0)                   | (74.3)                                | (46.3)   | 165.4%                                     |
| Miscellaneous                         | (112.1)                  | (100.2)                               | 11.9   | (10.6%)                                    |
| <b>Total Income</b>                   | <b>(1,431.6)</b>         | <b>(1,045.9)</b>                      | <b>385.7</b>                                   | <b>(26.9%)</b>                             |
| <b>Net Expenditure</b>                | <b>36,137.8</b>          | <b>35,580.8</b>                       | <b>(657.0)</b>                                 | <b>(1.8%)</b>                              |
| <b>Funded By:</b>                     |                          |                                       |  |  |
| Continuation Fee Income               | (11,314.0)               | (11,350.0)                            | (36.0)   | 0.3%                                       |
| Registration Fee Income               | (536.0)                  | (500.0)                               | 36.0   | (6.7%)                                     |
| Core Grant in Aid per Sponsor         | (21,389.0)               | (21,714.0)                            | (325.0)  | 1.5%                                       |
| Agile Project Funding                 | (1,020.0)                | (1,089.0)                             | (69.0)   | 6.8%                                       |
| SSSC Adjust                           | (325.0)                  | (205.0)                               | 120.0  | (36.9%)                                    |
| Project Grant in Aid                  | (100.0)                  | (498.7)                               | (398.7)  | 398.7%                                     |
| <b>Total Funding</b>                  | <b>(34,684.0)</b>        | <b>(35,356.7)</b>                     | <b>(672.7)</b>                                 | <b>1.9%</b>                                |
| <b>Budget (Surplus) / Deficit</b>     | <b>1,453.8</b>           | <b>224.1</b>                          | <b>(1,329.7)</b>                               |  |
| <b>Transfer from Reserves:</b>        |                          |                                       |  |  |
| CAPA Funding from General Reserve     | (357.0)                  | -                                     |  |  |
| Other General Reserve funding needed  | (1,096.8)                | (224.1)                               |  |  |
| Projected GR Balance 31/03/18         | 2,001.0                  | 1,003.0                               |  |  |
| GR Balance after funding requirement  | 547.2                    | 778.9                                 |  |  |
| %age of gross controlled expenditure  | 1.65%                    | 2.32%                                 |  |  |
| <b>Further Savings Requirement</b>    | -                        | -                                     |  |  |

## Care Inspectorate Draft Budget Establishment 2019/20

| Post                                 | 2018/19<br>Budgeted FTE | 2019/20 Draft<br>Budgeted FTE | Movement    | Reason for Movement  |
|--------------------------------------|-------------------------|-------------------------------|-------------|--|
| Chief Officer                        | 4.00                    | 4.00                          | 0.00        |  |
| Grant Funded                         | 3.88                    | 7.43                          | 3.55        | CAPA 2 grant funded posts  |
| Inspector                            | 272.10                  | 271.40                        | (0.70)      | Reduction of 0.7 FTE to fund 1.0 FTE Practitioner Inspector  |
| Senior Inspector                     | 24.00                   | 24.00                         | 0.00        |  |
| Strategic Inspector                  | 26.46                   | 26.46                         | 0.00        |  |
| Team Manager                         | 24.00                   | 24.00                         | 0.00        |  |
| Displaced Post                       | 6.00                    | 2.00                          | (4.00)      | Matched to Inspector posts (2.0 FTE)<br>Displaced officer secured new Head of Professional Standards and Practice post (1.0 FTE) |
| Admin & Professional                 | 193.64                  | 193.45                        | (0.19)      | Various movements resulting in a net reduction of (0.19 FTE)   |
| Agile Team                           | 1.00                    | 9.00                          | 8.00        | Temporary posts to support Digital Transformation project.   |
| Senior Managers                      | 19.00                   | 20.00                         | 1.00        | New Head of Professional Standards and Practice Post   |
| Prof Advisor                         | 5.17                    | 5.00                          | (0.17)      | Adjustment for temporary post 2018/19 (0.17 FTE)   |
| Practitioner Inspector               | 6.00                    | 7.00                          | 1.00        | Additional 1.0 FTE funded from 0.7 FTE Inspector   |
| Temp Asst Strategic Inspector Adults | 0.77                    | 0.77                          | 0.00        |  |
| Temp Asst Strategic Inspector CJ     | 0.77                    | 0.77                          | 0.00        |  |
| <b>Total FTE</b>                     | <b>586.79</b>           | <b>595.27</b>                 | <b>8.49</b> |  |

**Care Inspectorate****Draft Budget 2019/20 Budget by Recurring & Committed****Care Inspectorate****Summary****Staff Costs**

Staff Costs  
Accommodation Costs  
Administration Costs  
Transport Costs  
Supplies & Services

***Gross Expenditure***

Income

***Net Expenditure*****Funded By:**

Continuation Fee Income  
Registration Fee Income  
Core Grant in Aid per Sponsor  
Agile Project Funding  
SSSC Cessation of ICT Shared Service  
Project Grant in Aid

***Total Funding******Budget (Surplus) / Deficit***

|  | <b>Recurring / Non Recurring</b>        |   |                                   | <b>Committed / Uncommitted</b>        |   |                                   |
|--|---|---|-----------------------------------|---------------------------------------|---|-----------------------------------|
|  | <b>Recurring Costs / (Income) £'000</b> | <b>Non Recurring Costs / (Income) £'000</b> | <b>Draft 2019/20 Budget £'000</b> | <b>Committed Costs / Income £'000</b> | <b>Non Committed Costs / Income £'000</b> | <b>Draft 2019/20 Budget £'000</b> |
| Staff Costs                              | 28,521.4                                | 845.5                                       | 29,366.9                          | 28,644.9                              | 722.0                                     | 29,366.9                          |
| Accommodation Costs                      | 2,337.2                                 | 107.5                                       | 2,444.7                           | 2,337.2                               | 107.5                                     | 2,444.7                           |
| Administration Costs                     | 1,550.7                                 | 59.2  | 1,609.9                           | 896.7                                 | 713.2                                     | 1,609.9                           |
| Transport Costs                          | 1,465.5                                 | 56.7  | 1,522.2                           | 1,522.2                               | -   | 1,522.2                           |
| Supplies & Services                      | 1,320.3                                 | 362.7                                       | 1,683.0                           | 1,345.4                               | 337.6                                     | 1,683.0                           |
| <b><i>Gross Expenditure</i></b>          | <b>35,195.1</b>                         | <b>1,431.6</b>                              | <b>36,626.7</b>                   | <b>34,746.4</b>                       | <b>1,880.3</b>                            | <b>36,626.7</b>                   |
| Income                                   | (971.6)                                 | (74.3)                                      | (1,045.9)                         | (1,034.1)                             | (11.8)                                    | (1,045.9)                         |
| <b><i>Net Expenditure</i></b>            | <b>34,223.5</b>                         | <b>1,357.3</b>                              | <b>35,580.8</b>                   | <b>33,712.3</b>                       | <b>1,868.5</b>                            | <b>35,580.8</b>                   |
| <b>Funded By:</b>                        |   |   |                                   |                                       |   |                                   |
| Continuation Fee Income                  | (11,350.0)                              | -   | (11,350.0)                        | (11,350.0)                            | -   | (11,350.0)                        |
| Registration Fee Income                  | (500.0)                                 | -   | (500.0)                           | -                                     | (500.0)                                   | (500.0)                           |
| Core Grant in Aid per Sponsor            | (21,714.0)                              | -   | (21,714.0)                        | (21,714.0)                            | -   | (21,714.0)                        |
| Agile Project Funding                    | -                                       | (1,089.0)                                   | (1,089.0)                         | (1,089.0)                             | -   | (1,089.0)                         |
| SSSC Cessation of ICT Shared Service     | -                                       | (205.0)                                     | (205.0)                           | (205.0)                               | -   | (205.0)                           |
| Project Grant in Aid                     | -                                       | (498.7)                                     | (498.7)                           | (498.7)                               | -   | (498.7)                           |
| <b><i>Total Funding</i></b>              | <b>(33,564.0)</b>                       | <b>(1,792.7)</b>                            | <b>(35,356.7)</b>                 | <b>(34,856.7)</b>                     | <b>(500.0)</b>                            | <b>(35,356.7)</b>                 |
| <b><i>Budget (Surplus) / Deficit</i></b> | <b>659.5</b>                            | <b>(435.4)</b>                              | <b>224.1</b>                      | <b>(1,144.4)</b>                      | <b>1,368.5</b>                            | <b>224.1</b>                      |

**Care Inspectorate****Draft Budget 2019/20 Budget by Directorate****Care Inspectorate****Summary****Staff Costs**

|                      | Scrutiny & Assurance<br>£'000 | Corporate & Customer Services<br>£'000 | Strategy & Improvement<br>£'000 | Draft 2019/20 Budget<br>£'000 |
|----------------------|-------------------------------|--|---------------------------------|-------------------------------|
| Staff Costs          | 19,541.6                      | 6,167.0                                | 3,658.3                         | 29,366.9                      |
| Accommodation Costs  | -                             | 2,444.7                                | -                               | 2,444.7                       |
| Administration Costs | -                             | 1,169.0                                | 440.9                           | 1,609.9                       |
| Transport Costs      | 1,092.5                       | 230.5                                  | 199.2                           | 1,522.2                       |
| Supplies & Services  | -                             | 1,598.5                                | 84.5                            | 1,683.0                       |

***Gross Expenditure***

|  |                 |                 |                |                 |
|--|-----------------|-----------------|----------------|-----------------|
|  | <b>20,634.1</b> | <b>11,609.7</b> | <b>4,382.9</b> | <b>36,626.7</b> |
|--|-----------------|-----------------|----------------|-----------------|

|        |   |           |   |           |
|--------|---|-----------|---|-----------|
| Income | - | (1,045.9) | - | (1,045.9) |
|--------|---|-----------|---|-----------|

***Net Expenditure***

|  |                 |                 |                |                 |
|--|-----------------|-----------------|----------------|-----------------|
|  | <b>20,634.1</b> | <b>10,563.8</b> | <b>4,382.9</b> | <b>35,580.8</b> |
|--|-----------------|-----------------|----------------|-----------------|

**Funded By:**

|                                      |         |            |         |            |
|--------------------------------------|---------|------------|---------|------------|
| Continuation Fee Income              | -       | (11,350.0) | -       | (11,350.0) |
| Registration Fee Income              | (500.0) | -          | -       | (500.0)    |
| Core Grant in Aid per Sponsor        | -       | (21,714.0) | -       | (21,714.0) |
| Agile Project Funding                | -       | (1,089.0)  | -       | (1,089.0)  |
| SSSC Cessation of ICT Shared Service | -       | (205.0)    | -       | (205.0)    |
| Project Grant in Aid                 | -       | -          | (498.7) | (498.7)    |

***Total Funding***

|  |                |                   |                |                   |
|--|----------------|-------------------|----------------|-------------------|
|  | <b>(500.0)</b> | <b>(34,358.0)</b> | <b>(498.7)</b> | <b>(35,356.7)</b> |
|--|----------------|-------------------|----------------|-------------------|

***Budget (Surplus) / Deficit***

|  |                 |                   |                |              |
|--|-----------------|-------------------|----------------|--------------|
|  | <b>20,134.1</b> | <b>(23,794.2)</b> | <b>3,884.2</b> | <b>224.1</b> |
|--|-----------------|-------------------|----------------|--------------|

## Draft 2019/20 Budget by Grant Funding Stream

|   | Draft 2019/20<br>Budget<br>£m | Business &<br>Digital<br>Transformation<br>£m | Specific Grant<br>Funding<br>£m | Total<br>£m   |       |
|---|-------------------------------|---|---------------------------------|---------------|-------|
| <b>Gross Controlled Expenditure:</b>      |                               |   |                                 |               |       |
| Permanent Establishment                   | 27.007                        | 0.444   |                                 | 27.451        |       |
| Displaced posts                           | 0.113                         |   |                                 | 0.113         |       |
| Temporary posts                           | 0.150                         | 0.407   | 0.414                           | 0.971         |       |
| Hired Agency & contractors                | 0.147                         | 0.079   |                                 | 0.226         |       |
| Training, courses & conferences           | 0.516                         |   |                                 | 0.516         |       |
| Other staff costs                         | 0.090                         |   |                                 | 0.090         |       |
| Accommodation costs (recurring)           | 2.338                         |   |                                 | 2.338         |       |
| Accommodation costs (non recurring)       | 0.107                         |   |                                 | 0.107         |       |
| Administration Costs (recurring)          | 1.327                         |   | 0.059                           | 1.386         |       |
| Administration Costs (non recurring)      | 0.000                         | 0.224   |                                 | 0.224         |       |
| Transport Costs (recurring)               | 1.481                         | 0.009   | 0.032                           | 1.522         |       |
| Supplies & Services (recurring)           | 1.348                         | 0.020   |                                 | 1.368         |       |
| Supplies & Services (non recurring)       | 0.315                         |   |                                 | 0.315         |       |
| Shared service income (recurring)         | (0.843)                       |   |                                 | (0.843)       |       |
| Shared service income (non recurring)     | (0.029)                       |   |                                 | (0.029)       |       |
| Other income (recurring)                  | (0.100)                       |   |                                 | (0.100)       |       |
| Other income (non recurring)              | (0.074)                       |   |                                 | (0.074)       |       |
| <b>Total Gross Controlled Expenditure</b> | <b>33.893</b>                 | <b>1.183</b>                                  | <b>0.505</b>                    | <b>35.581</b> |       |
| <b>Funded by:</b>                         |                               |   |                                 |               |       |
| Grant in Aid                              | 21.714                        |   |                                 | 21.714        |       |
| Grant in Aid (SSSC ICT cessation)         | 0.205                         |   |                                 | 0.205         |       |
| Specific Grant                            |                               | 1.089   | 0.499                           | 1.588         |       |
| Fee Income                                | 11.850                        |   |                                 | 11.850        |       |
|   | <b>33.769</b>                 | <b>1.089</b>                                  | <b>0.499</b>                    | <b>35.357</b> |       |
| (Surplus) / Deficit Funded from Reserve   | 0.124                         | 0.094   | 0.006                           | 0.224         |       |
| Projected GR Balance                      |                               |   | 0.350                           | 0.779         | 0.429 |
| %age of Gross Controlled Expenditure      |                               |   | 1.04%                           | 2.32%         |       |

**Care Inspectorate****Draft Budget 2019/20 and Indicative Budget 2020/22****Care Inspectorate****Summary**

|                                      | <b>2019/20 to 2021/22</b>                 |  |  |
|--------------------------------------|---|--|--|
|                                      | <b>Draft 2019/20<br/>Budget<br/>£'000</b> | <b>Indicative<br/>2020/21 Budget<br/>£'000</b> | <b>Indicative<br/>2021/22 Budget<br/>£'000</b> |
| <b><u>Staff Costs</u></b>            |   |  |  |
| Staff Costs                          | 29,366.9                                  | 29,365.9                                       | 30,008.6                                       |
| Accommodation Costs                  | 2,444.7                                   | 2,445.1  | 2,563.0  |
| Administration Costs                 | 1,609.9                                   | 1,339.8  | 1,335.9  |
| Transport Costs                      | 1,522.2                                   | 1,504.0  | 1,500.0  |
| Supplies & Services                  | 1,683.0                                   | 1,367.9  | 1,330.5  |
| <b>Gross Expenditure</b>             | <b>36,626.7</b>                           | <b>36,022.7</b>                                | <b>36,738.0</b>                                |
| Income                               | (1,045.9)                                 | (985.9)  | (1,000.6)                                      |
| <b>Net Expenditure</b>               | <b>35,580.8</b>                           | <b>35,036.8</b>                                | <b>35,737.4</b>                                |
| <b>Funded By:</b>                    |   |  |  |
| Continuation Fee Income              | (11,350.0)                                | (11,314.0)                                     | (11,314.0)                                     |
| Registration Fee Income              | (500.0)                                   | (536.0)  | (536.0)  |
| Core Grant in Aid per Sponsor        | (21,714.0)                                | (21,714.0)                                     | (21,714.0)                                     |
| Agile Project Funding                | (1,089.0)                                 | (241.0)  | 575.0  |
| Criminal Justice Funding             | (205.0)                                   | -  | -  |
| Project Grant in Aid                 | (498.7)                                   | (41.8)   | -  |
| <b>Total Funding</b>                 | <b>(35,356.7)</b>                         | <b>(33,846.8)</b>                              | <b>(32,989.0)</b>                              |
| <b>Budget (Surplus) / Deficit</b>    | <b>224.1</b>                              | <b>1,190.0</b>                                 | <b>2,748.4</b>                                 |
| <b>Transfer from Reserves:</b>       |   |  |  |
| CAPA Funding from Reserve            | -   | -  | -  |
| General Reserve funding needed       | (224.1)                                   | (1,190.0)                                      | (2,748.4)                                      |
| Projected GR Balance 31/03/19        | 1,003.0                                   | 778.9  | 333.0  |
| Balance after funding requirement    | 778.9                                     | (411.1)  | (2,415.4)                                      |
| %age of gross controlled expenditure | 2.32%                                     | -1.22%   | -7.20%   |
| <b>Further Savings Requirement</b>   | -   | (744.1)  | (2,748.4)                                      |